Unscheduled, General Fund Overtime Expenditures Emergency Medical Services



KPI Owner: Lt. Col. Lee Dennison **Process: Overtime Summary**

Baseline, Goal, & Benchmark	Source Summary	Continuous Improvement Summary
Baseline: FY12, \$2.4 M; avg. \$95K per pay period	Data Source: PeopleSoft Expenditure Data	Plan-Do-Check-Act Step 2: Validate problem: baseline, benchmark, & goal
Goal: TBD	'	Measurement Method: The total amount of overtime dollars paid for by
	Goal Source: Strategic	the general fund Why Measure: Solve structural budget issues.
	Benchmark Source: TBD	Next Improvement Step: Develop benchmark and goal
Benchmark: TBD		

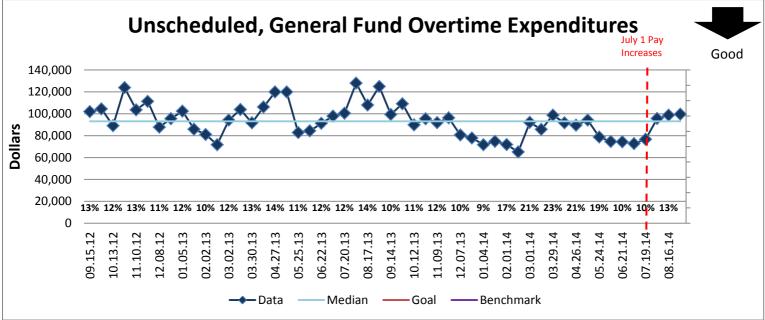
How Are We Doing?

09.01.13-08.30.14 12	09.01.13-08.30.14 12
Month Goal	Month Actual
TBD	\$2,247,189
Dollars	Dollars



08.17.14-08.30.14	08.17.14-08.30.14
Goal	Actual
TBD	\$99,716
Dollars	Dollars





The seven basic quality tools, "5 Whys" technique, brainstorming and other methods will be applied to the measure graphed above. The purpose of using the tools/methods is to understand what makes performance less than desirable if performance is not best in class.